

**NEENAH-MENASHA
SEWERAGE COMMISSION**

**APPROVED
2004 BUDGET**

*Prepared - September, 2003
Approved at a Regular Meeting on
September 23, 2003*

SUMMARY OF BUDGET EXPENSES					
	2002	2003	2003	2004	%
	ACTUAL	ESTIMATE	BUDGET	PROPOSED BUDGET	CHANGE
OPERATIONS & MAINTENANCE BUDGET					
<i>The Operations & Maintenance Budget is for the day-to-day operations associated with running the Wastewater Treatment Facility.</i>					
	\$1,910,769	\$2,047,612	\$1,963,381	\$2,202,868	12.2%
REPLACEMENT FUND BUDGET					
<i>The Replacement Fund is established to cover expenditures for the replacement of mechanical equipment necessary to maintain the plant design capacity and performance. This fund is mandated by Federal/State Regulations.</i>					
	\$219,945	\$219,945	\$219,945	\$219,945	0.0%
DEPRECIATION FUND BUDGET					
<i>The Depreciation Fund is being established in 1997 to cover expenditures for the replacement of mechanical equipment not covered under the Replacement Fund, for the maintenance/repair of current structures that deteriorate over time, and for modifications to structures and/or equipment that will benefit the plants operating efficiency.</i>					
	\$135,200	\$176,250	\$176,250	\$176,250	0.0%
CAPITAL BUDGET					
ADVANCE REFUNDING OF CALLABLE BONDS - Interest	\$144,092	\$127,926	\$127,926	\$0	-100.0%
ADVANCE REFUNDING OF CALLABLE BONDS - Principle	\$366,666	\$386,250	\$386,250	\$0	-100.0%
2000 BOND ISSUE FOR PLANT EXPANSION - Principal	\$100,000	\$100,000	\$100,000	\$0	-100.0%
2000 BOND ISSUE FOR PLANT EXPANSION - Interest	\$274,675	\$268,975	\$268,975	\$0	-100.0%
2/1/2003 REFUNDING REVENUE BONDS SERIES 2003A - Principal				\$445,834	new
2/1/2003 REFUNDING REVENUE BONDS SERIES 2003A - Interest				\$54,588	new
9/1/2003 REVENUE BONDS SERIES 2003B - Principal				\$48,333	new
9/1/2003 REVENUE BONDS SERIES 2003B - Interest				\$181,944	new
TOTAL CAPITAL BUDGET	\$885,433	\$883,151	\$883,151	\$730,699	-17.3%
TOTAL BUDGET EXPENSES	\$3,151,347	\$3,326,958	\$3,242,727	\$3,329,762	2.7%

SUMMARY OF BUDGET INCOME					
	2002	2003	2003	2004	%
	ACTUAL	ESTIMATE	BUDGET	PROPOSED BUDGET	CHANGE
CITY OF NEENAH	\$1,351,016	\$1,493,145	\$1,331,340	\$1,466,672	10.2%
CITY OF MENASHA	\$766,858	\$769,069	\$829,666	\$800,859	-3.5%
TOWN OF NEENAH S.D. #2	\$25,993	\$27,339	\$28,496	\$30,551	7.2%
TOWN OF MENASHA UTILITY DISTRICT	\$451,858	\$489,228	\$478,935	\$454,034	-5.2%
WAVERLY SANITARY DISTRICT	\$60,760	\$64,214	\$69,582	\$69,092	-0.7%
MEAD CORP/GILBERT PAPER COMPANY	\$50,865	\$50,628	\$50,568	\$49,215	-2.7%
SONOCO/U.S. MILLS	\$443,998	\$433,337	\$454,142	\$459,339	1.1%
TOTAL BUDGET INCOME	\$3,151,348	\$3,328,960	\$3,242,729	\$3,329,762	2.7%

NEENAH-MENASHA SEWERAGE COMMISSION
2004 BUDGET SUMMARY - EXPENSES

	2000 ACTUAL	2001 ACTUAL	2002 ACTUAL	2003			2003 BUDGET	2004 PROPOSED BUDGET	% CHANGE
				7 MONTH ACTUAL	5 MONTH ESTIMATE	12 MONTH ESTIMATE			
OPERATING BUDGET									
I - OPERATIONS									
SERVICES									
512 - SALARIES & WAGES	\$158,438	\$161,244	\$202,835	\$124,384	\$81,336	\$185,700	\$187,240	\$180,020	-14.5%
514 - PROFESSIONAL FEES	\$790,026	\$806,420	\$821,899	\$520,704	\$369,496	\$890,200	\$852,970	\$972,620	14.0%
515 - STATE PENSION FUND	\$17,379	\$14,270	\$17,017	\$9,854	\$7,048	\$16,900	\$19,847	\$15,682	-21.0%
516 - UNEMPLOYMENT COMP.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
517 - SOCIAL SECURITY	\$12,133	\$12,516	\$14,244	\$8,323	\$8,277	\$16,600	\$14,324	\$12,242	-14.5%
519 - HEALTH INSURANCE	\$28,224	\$30,955	\$37,801	\$20,435	\$12,740	\$33,175	\$44,300	\$35,280	-20.4%
520 - ADMINISTRATIVE	\$61,139	\$52,359	\$48,837	\$45,736	\$3,766	\$49,502	\$52,250	\$53,250	1.9%
521 - TELEPHONE	\$2,443	\$2,768	\$2,856	\$1,866	\$1,134	\$2,800	\$3,000	\$3,000	0.0%
522 - INSURANCE	\$31,426	\$40,342	\$46,343	\$33,855	\$23,370	\$57,225	\$57,525	\$61,825	7.5%
TOTAL SERVICES	\$1,101,208	\$1,120,873	\$1,191,633	\$764,937	\$487,165	\$1,252,102	\$1,231,456	\$1,313,918	6.7%
UTILITIES									
531 - ELECTRICITY	\$225,397	\$318,734	\$298,832	\$214,302	\$170,698	\$385,000	\$281,750	\$420,000	49.1%
532 - WATER	\$9,847	\$8,976	\$10,009	\$6,235	\$4,465	\$10,700	\$12,000	\$12,000	0.0%
534 - NATURAL GAS	\$97,942	\$162,268	\$110,643	\$57,599	\$41,201	\$98,800	\$105,000	\$120,000	14.3%
TOTAL UTILITIES	\$333,186	\$489,979	\$419,483	\$278,136	\$216,364	\$494,500	\$398,750	\$552,000	38.4%
536 - INDUSTRIAL METERING/SAMPLING	\$5,072	\$5,566	\$3,844	\$2,319	\$2,181	\$4,500	\$5,000	\$5,000	0.0%
SLUDGE HAULING									
546 - HAUL & DISPOSE	\$243,888	\$236,685	\$161,815	\$84,317	\$64,283	\$168,600	\$173,875	\$179,000	2.9%
547 - SLUDGE BUILDING	\$175,480	\$132,443	\$10,284	\$4,117	\$5,883	\$10,000	\$9,750	\$11,000	12.8%
548 - EQUIPMENT TIME	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
TOTAL SLUDGE HAULING	\$419,368	\$369,128	\$172,099	\$88,434	\$90,166	\$178,600	\$183,625	\$190,000	3.5%
TOTAL OPERATIONS	\$1,858,834	\$1,985,546	\$1,787,060	\$1,133,826	\$795,876	\$1,929,702	\$1,818,831	\$2,060,918	13.3%
II - CHEMICALS									
551 - FERRIC CHLORIDE	\$4,779	\$3,258	\$0	\$2,603	\$0	\$2,603	\$0	\$2,600	0.0%
552 - POLYMER	\$67,395	\$57,072	\$45,173	\$30,905	\$22,095	\$53,000	\$57,600	\$56,350	-2.2%
553 - SODIUM BISULFITE	\$15,330	\$17,540	\$12,520	\$10,941	\$4,059	\$15,000	\$16,000	\$16,000	0.0%
554 - CHLORINE	\$5,714	\$0	\$0	\$3,122	(\$22)	\$3,100	\$0	\$0	0.0%
555 - SALT	\$16,424	\$13,572	\$15,787	\$12,836	\$9,164	\$22,000	\$20,000	\$20,000	0.0%
556 - ALUMINUM (FERROUS) SULFATE	\$0	\$11,061	\$26,295	\$13,559	\$9,691	\$23,250	\$16,250	\$28,900	65.5%
557 - MISCELLANEOUS CHEMICALS	\$0	\$301	\$536	\$622	\$0	\$622	\$500	\$500	0.0%
558 - ODOR CONTROL CHEMICAL	\$3,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
559 - CARBON (for methane gas)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500	New
TOTAL CHEMICALS	\$113,242	\$102,804	\$100,310	\$74,588	\$44,987	\$119,575	\$110,350	\$130,050	17.9%
III - REPAIRS & MAINTENANCE									
SEWERAGE									
561 - PRE-PRIMARY TREATMENT	\$6,120	\$7,340	\$8,872	\$3,914	\$3,086	\$7,000	\$8,000	\$8,000	0.0%
562 - PRIMARY TREATMENT	\$295	\$1,710	\$339	\$2,233	\$1,767	\$4,000	\$2,500	\$3,000	20.0%
563 - SECONDARY	\$940	\$5,158	\$23,238	\$483	\$1,517	\$2,000	\$15,000	\$8,500	-43.3%
564 - OUTFALL	\$817	\$1,498	\$1,268	\$3,722	\$778	\$4,500	\$2,000	\$2,000	0.0%
565 - SLUDGE STORAGE/ODOR CONTROL BLDG	\$0	\$0	\$960	\$0	\$500	\$500	\$1,750	\$1,750	0.0%
566 - FILTER BELT PRESS	\$1,877	\$10,719	\$10,407	\$10,819	\$2,181	\$13,000	\$10,000	\$12,000	20.0%
567 - INSTRUMENTATION	\$4,342	\$6,595	\$6,167	\$1,693	\$2,807	\$4,500	\$7,000	\$6,500	-7.1%
568 - DIGESTORS	\$2,372	\$3,101	\$5,618	\$1,608	\$1,392	\$3,000	\$4,000	\$4,000	0.0%
569 - GRAVITY BELT THICKENERS	\$0	\$0	\$1,170	\$0	\$2,000	\$2,000	\$3,500	\$3,000	-14.3%
570 - SAMPLERS	\$0	\$271	\$40	\$776	\$224	\$1,000	\$2,000	\$2,000	0.0%
TOTAL SEWERAGE	\$16,763	\$36,392	\$58,080	\$25,248	\$16,252	\$41,500	\$55,750	\$50,750	-9.0%

**NMSC 2004 BUDGET
2004 BUDGET SUMMARY - INCOME**

	2000 ACTUAL	2001 ACTUAL	2002 ACTUAL	8 MONTH ACTUAL	4 MONTH ESTIMATE	12 MONTH ESTIMATE	2003 BUDGET	2004 BUDGET	% CHANGE
OPERATING BUDGET	\$1,952,467	\$2,098,278	\$1,910,769	\$1,262,429	\$785,183	\$2,047,612	\$1,963,381	\$2,202,868	12.2%
REPLACEMENT FUND	\$219,945	\$219,947	\$219,949	\$146,627	\$73,317	\$219,944	\$219,945	\$219,945	0.0%
DEPRECIATION FUND	\$135,200	\$135,202	\$135,194	\$117,506	\$58,745	\$176,251	\$176,251	\$176,250	-0.0%
CAPITAL BUDGET	\$920,915	\$893,618	\$885,437	\$586,773	\$294,379	\$883,152	\$863,152	\$730,899	-17.3%
TOTAL INCOME	\$3,228,527	\$3,347,045	\$3,151,349	\$2,115,335	\$1,211,624	\$3,326,959	\$3,242,729	\$3,329,762	2.7%
ESTIMATED REVENUES									
NEENAH:									
OPERATING	\$753,968	\$832,805	\$810,827	\$689,320	\$354,095	\$923,415	\$813,278	\$980,288	21.8%
REPLACEMENT	\$83,354	\$86,394	\$92,899	\$65,928	\$32,968	\$98,894	\$90,310	\$98,256	8.8%
DEPRECIATION	\$51,236	\$53,104	\$57,105	\$52,834	\$26,413	\$79,247	\$72,022	\$78,284	8.7%
CAPITAL	\$375,286	\$377,443	\$390,185	\$281,081	\$130,527	\$391,588	\$355,730	\$299,834	-15.7%
TOTAL	\$1,263,854	\$1,349,546	\$1,351,016	\$989,143	\$544,002	\$1,493,145	\$1,331,340	\$1,466,672	10.2%
MENASHA:									
OPERATING	\$380,297	\$458,917	\$453,993	\$279,825	\$173,916	\$453,541	\$483,496	\$515,040	6.5%
REPLACEMENT	\$41,481	\$45,961	\$51,478	\$33,195	\$16,508	\$49,793	\$54,572	\$51,717	-5.2%
DEPRECIATION	\$26,499	\$28,253	\$31,645	\$26,805	\$13,301	\$39,908	\$41,898	\$39,883	-4.8%
CAPITAL	\$222,941	\$221,098	\$229,742	\$150,554	\$75,275	\$225,829	\$249,700	\$194,216	-22.2%
TOTAL	\$670,218	\$754,229	\$766,858	\$489,979	\$279,090	\$769,069	\$829,886	\$800,859	-3.5%
TOWN NEENAH SD #2:									
OPERATING	\$20,518	\$22,539	\$18,171	\$12,016	\$7,473	\$19,489	\$17,397	\$20,610	18.6%
REPLACEMENT	\$2,349	\$2,448	\$2,104	\$1,393	\$897	\$2,090	\$1,919	\$2,035	6.0%
DEPRECIATION	\$1,447	\$1,505	\$1,292	\$1,117	\$558	\$1,675	\$1,511	\$1,599	5.8%
CAPITAL	\$6,097	\$5,366	\$4,426	\$2,723	\$1,381	\$4,084	\$7,869	\$6,308	-17.7%
TOTAL	\$30,411	\$31,858	\$25,993	\$17,249	\$10,090	\$27,339	\$28,486	\$30,551	7.2%
TN MENASHA U.D.									
OPERATING	\$315,386	\$290,920	\$245,959	\$169,557	\$105,458	\$275,015	\$264,885	\$276,787	4.4%
REPLACEMENT	\$35,709	\$31,204	\$28,114	\$19,870	\$9,935	\$29,805	\$29,408	\$27,377	-8.0%
DEPRECIATION	\$21,952	\$19,185	\$17,279	\$15,925	\$7,961	\$23,886	\$23,235	\$21,553	-7.2%
CAPITAL	\$206,413	\$178,841	\$160,506	\$107,015	\$53,506	\$180,821	\$181,309	\$128,336	-20.4%
TOTAL	\$579,460	\$518,150	\$451,858	\$312,367	\$176,861	\$489,228	\$478,935	\$454,034	-5.2%
WAVERLY SD:									
OPERATING	\$35,846	\$40,029	\$39,882	\$25,807	\$16,051	\$41,858	\$39,654	\$43,829	10.0%
REPLACEMENT	\$4,071	\$4,386	\$4,536	\$3,004	\$1,502	\$4,506	\$4,387	\$4,301	-1.3%
DEPRECIATION	\$2,501	\$2,898	\$2,787	\$2,408	\$1,204	\$3,612	\$3,440	\$3,455	0.4%
CAPITAL	\$12,934	\$13,032	\$13,555	\$9,492	\$4,746	\$14,239	\$22,131	\$17,707	-20.0%
TOTAL	\$55,352	\$60,143	\$60,760	\$40,711	\$23,503	\$64,214	\$69,582	\$69,092	-0.7%
MEAD/GILBERT PAPER:									
OPERATING	\$112,800	\$100,166	\$475	\$0	\$0	\$0	\$0	\$0	ERR
REPLACEMENT	\$12,796	\$10,779	\$53	\$0	\$0	\$0	\$0	\$0	ERR
DEPRECIATION	\$7,864	\$6,827	\$31	\$0	\$0	\$0	\$0	\$0	ERR
CAPITAL	\$63,718	\$55,832	\$50,308	\$33,752	\$16,876	\$50,628	\$50,588	\$49,215	-2.7%
TOTAL	\$187,178	\$173,203	\$50,866	\$33,752	\$16,876	\$50,628	\$50,588	\$49,215	-2.7%
SONOCO/U.S. MILLS									
OPERATING	\$333,652	\$353,102	\$341,481	\$206,104	\$128,189	\$334,293	\$344,571	\$356,524	3.5%
REPLACEMENT	\$40,185	\$38,775	\$40,786	\$23,237	\$11,619	\$34,856	\$39,381	\$36,259	-7.9%
DEPRECIATION	\$24,701	\$23,832	\$25,055	\$18,817	\$9,307	\$27,924	\$34,145	\$31,476	-7.6%
CAPITAL	\$43,516	\$44,206	\$36,717	\$24,176	\$12,088	\$38,264	\$36,045	\$35,081	-2.7%
TOTAL	\$442,054	\$459,915	\$443,998	\$272,134	\$161,203	\$433,337	\$454,142	\$458,339	1.1%
TOTAL REVENUES									
OPERATING	\$1,952,467	\$2,098,278	\$1,910,769	\$1,262,429	\$785,183	\$2,047,612	\$1,963,381	\$2,202,888	12.2%
REPLACEMENT	\$219,945	\$219,947	\$219,949	\$146,627	\$73,317	\$219,944	\$219,945	\$219,945	0.0%
DEPRECIATION	\$135,200	\$135,202	\$135,194	\$117,506	\$58,745	\$176,251	\$176,251	\$176,250	-0.0%
CAPITAL	\$920,915	\$893,618	\$885,437	\$586,773	\$294,379	\$883,152	\$863,152	\$730,899	-17.3%
TOTAL	\$3,228,527	\$3,347,045	\$3,151,349	\$2,115,335	\$1,211,624	\$3,326,959	\$3,242,729	\$3,328,762	2.7%

APPROVED NMSC 2004 BUDGET

The wages are the estimated wages that will be paid in 2004. The overtime is based on the estimated hours to be worked by the union personnel and the estimated hourly wage to be paid to these individuals during 2004.

Account No 512.1 - Deferred Compensation

YEAR	TOTAL COST
1996	\$4,360
1997	\$6,276
1998	\$6,781
1999	\$1,783
2000	\$1,485
2001	\$2,577
2002	\$2,806
2003 - est	\$3,000
2003 - Budget	\$3,000
2004 - est	\$3,000
	<u>\$3,000</u>

Account No 512.4 - Wages

YEAR	TOTAL COST
1996	\$161,828
1997	\$169,602
1998	\$151,250
1999	\$145,291
2000	\$147,222
2001	\$150,116
2002	\$186,547
2003 - est	\$162,000
2003 - Budget	\$172,000
2004 - est	\$137,930
	<u>\$137,930</u>
<u>2004 EST WAGES</u>	
Maintenance (1)	\$44,520
Plant Operator (2)	\$85,610
Summer Helper/Student Intern	\$4,800
	<u>\$137,930</u>

Account No 512.5 - Overtime Wages

YEAR	TOTAL COST
1996	\$27,546
1997	\$14,249
1998	\$8,805
1999	\$10,019
2000	\$8,906
2001	\$10,287
2002	\$12,443
2003 - est	\$20,000
2003 - Budget	\$11,400
2004 - est	\$18,400
	<u>\$18,400</u>
<u>2004 Estimated Overtime</u>	
Maintenance	\$225
Plant Operators	\$18,175
	<u>\$18,400</u>

APPROVED NMSC 2004 BUDGET

Account No 512.6 - Wages-Longevity

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$960
1997	\$940
1998	\$795
1999	\$810
2000	\$825
2001	\$840
2002	\$840
2003 - est	\$700
2003 - Budget	\$840
2004 - est	\$690

2004 Longevity

2 1/2 Employees with 20+ yrs	\$600
1/2 Employees with 15 - 20 yrs	\$90
0 Employee with 10 - 15 yrs	\$0
0 Employees with 5 - 10 yrs	\$0
0 Employees with 0 - 5 yrs	\$0

\$690

TOTAL SALARIES AND WAGES (accts 512.1-512.6)

\$160,020

Account No. 514 - Professional Fees

Account No. 514.1 - Attorney

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$12,751
1997	\$42,815
1998	\$59,860
1999	\$15,585
2000	\$18,399
2001	\$16,729
2002	\$10,362
2003 - est	\$11,000
2003 - Budget	\$17,000
2004 - est	\$15,500

\$15,500

Account No. 514.2 - Auditor

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$3,130
1997	\$3,220
1998	\$3,800
1999	\$3,100
2000	\$3,500
2001	\$3,600
2002	\$4,000
2003 - est	\$4,200
2003 - Budget	\$4,200
2004 - est	\$4,400

\$4,400

APPROVED NMSC 2004 BUDGET

Account No. 514.3 - Labor Negotiator

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$250
1997	\$0
1998	\$0
1999	\$0
2000	\$0
2001	\$0
2002	\$0
2003 - est	\$0
2003 - Budget	\$0
2004 - est	\$1,500
	<u>\$1,500</u>

Account No. 514.4 - Private Lab Fees

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$19,189
1997	\$9,934
1998	\$12,379
1999	\$14,092
2000	\$12,625
2001	\$12,019
2002	\$8,570
2003 - est	\$10,000
2003 - Budget	\$12,000
2004 - est	\$12,000
	<u>\$12,000</u>

Account No. 514.5 - Contract Management

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$546,194
1997	\$562,941
**1998	\$635,410
1999	\$658,679
2000	\$676,400
2001	\$697,486
2002	\$733,160
**2003 - est	\$804,200
2003 - Budget	\$754,770
2004 - est	\$874,220
	<u>\$874,220</u>

**Contract Adjustment for Additional Person due to retiring Commission Employee

Account No. 514.6 - Other Consultants. Employee membership dues. misc

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$3,907
1997	\$640
1998	\$875
1999	\$274
2000	\$23,512
2001	\$19,580
2002	\$12,578
2003 - est	\$5,000
2003 - Budget	\$7,000
2004 - est	\$7,000
	<u>\$7,000</u>

APPROVED NMSC 2004 BUDGET

Account No. 514.7 - Security Services

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$25,396
1997	\$27,266
1998	\$30,376
1999	\$48,408
2000	\$55,590
2001	\$57,039
2002	\$53,229
2003 - est	\$55,800
2003 - Budget	\$58,000
2004 - est	\$58,000
	<u>\$58,000</u>

TOTAL PROFESSIONAL FEES(accts 514.1-514.7)

\$972,620

Account No. 515 - State Pension Fund

(based on estimated 2004 wages)

Account No. 515.1 - WRF Employer Portion (5.30%)

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$11,319
1997	\$11,731
1998	\$9,710
1999	\$8,436
2000	\$7,724
2001	\$5,993
2002	\$7,783
2003 - est	\$7,200
2003 - Budget	\$9,924
2004 - est	\$6,721
	<u>\$6,721</u>

Account No. 515.2 - WRF Employee Portion (5.30%)

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$11,542
1997	\$11,731
1998	\$9,710
1999	\$9,373
2000	\$9,655
2001	\$8,278
2002	\$9,234
2003 - est	\$9,700
2003 - Budget	\$9,924
2004 - est	\$8,961
	<u>\$8,961</u>

TOTAL STATE PENSION FUND (accts 515.1-515.2)

\$15,682

APPROVED NMSC 2004 BUDGET

Account No. 516 - Unemployment Compensation

<u>YEAR</u>	<u>TOTAL COST</u>
1996 - 2001	\$0
2003 - est	\$0
2003 - Budget	\$0
2004 - est	\$0
	<u>\$0</u>

Account No. 517 - Social Security
(based on 2004 estimated wages)

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$13,940
1997	\$14,770
1998	\$13,722
1999	\$12,452
2000	\$12,133
2001	\$12,516
2002	\$14,244
2003 - est	\$16,600
2003 - Budget	\$14,324
2004 - est	\$12,242
	<u>\$12,242</u>

Account No. 519 - Health Insurance

<u>YEAR</u>	<u>TOTAL COST</u>	
1996	\$23,674	
1997	\$24,278	
1998	\$21,530	
1999	\$21,415	
2000	\$28,224	
2001	\$30,955	
2002	\$37,801	
2003 - est	\$33,175	
2003 - Budget	\$44,300	
2004 - est	\$35,280	
<u>2004 Estimates</u>		
Family -	3 x \$980/month	\$35,280
Single -	0	\$0
		<u>\$35,280</u>

APPROVED NMSC 2004 BUDGET

Account No. 520 - Administration

Account No. 520.1 - Publications

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$453
1997	\$267
1998	\$196
1999	\$737
2000	\$309
2001	\$187
2002	\$16
2003 - est	\$50
2003 - Budget	\$500
2004 - est	\$500
	<u><u>\$500</u></u>

Account No. 520.2 - Conferences/Seminars

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$566
1997	\$381
1998	\$80
1999	\$196
2000	\$80
2001	\$116
2002	\$45
2003 - est	\$150
2003 - Budget	\$500
2004 - est	\$500
	<u><u>\$500</u></u>

Account No. 520.3 - Training/Education

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$414
1997	\$269
1998	\$246
1999	\$774
2000	\$269
2001	\$294
2002	\$808
2003 - est	\$1,500
2003 - Budget	\$750
2004 - est	\$1,000
	<u><u>\$1,000</u></u>

APPROVED NMSC 2004 BUDGET

Account No. 520.4 - Commission Meetings

<u>YEAR</u>	<u>TOTAL COST</u>	
1996	\$3,400	
1997	\$3,320	
1998	\$3,960	
1999	\$3,400	
2000	\$3,760	
2001	\$2,560	
2002	\$3,640	
2003 - est	\$3,800	
2003 - Budget	\$4,000	
2004 - est	\$4,000	
		<u>\$4,000</u>

Account No. 520.5 - Leases, NMSC memberships, fees, Other Misc

<u>YEAR</u>	<u>TOTAL COST</u>	
1996	\$6,031	
1997	\$5,468	
1998	\$4,966	
1999	\$4,788	
2000	\$15,205	
2001	\$5,775	
2002	\$5,474	
2003 - est	\$5,600	
2003 - Budget	\$6,500	
2004 - est	\$6,250	
		<u>\$6,250</u>

Account No. 520.6 - DNR Administrative Fees

<u>YEAR</u>	<u>TOTAL COST</u>	
1996	\$25,526	
1997	\$56,500	
1998	\$37,999	
1999	\$30,959	
2000	\$41,516	
2001	\$43,427	
2002	\$38,854	
2003 - est	\$38,402	
2003 - Budget	\$40,000	
2004 - est	\$41,000	
		<u>\$41,000</u>

APPROVED NMSC 2004 BUDGET

Account No. 520.7 - Fox River Coalition Funding

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$2,000
1997	\$0
1998	\$0
1999	\$0
2000	\$0
2001	\$0
2002	\$0
2003 - est	\$0
2003 - Budget	\$0
2004 - est	\$0
	<u><u>\$0</u></u>

TOTAL ADMINISTRATIVE COSTS (accts 520.1-520.6)

\$53,250

Account No. 521 - Telephone

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$1,998
1997	\$2,180
1998	\$4,996
1999	\$3,031
2000	\$2,443
2001	\$2,766
2002	\$2,856
2003 - est	\$2,800
2003 - Budget	\$3,000
2004 - est	\$3,000
	<u><u>\$3,000</u></u>

Account No. 522 - Insurance

The following is a list of insurance categories and premium estimates for 2004:

Account No. 522.1 - Life Insurance

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$1,109
1997	\$1,291
1998	\$1,257
1999	\$1,093
2000	\$1,092
2001	\$1,153
2002	\$1,277
2003 - est	\$1,500
2003 - Budget	\$1,300
2004 - est	\$1,400
	<u><u>\$1,400</u></u>

APPROVED NMSC 2004 BUDGET

Account No. 522.2 - Property Insurance

<u>YEAR</u>	<u>TOTAL COST</u>	
1996	\$6,424	
1997	\$8,779	
1998	\$9,263	
1999	\$9,320	
2000	\$11,078	
2001	\$15,417	
2002	\$18,027	
2003 - est	\$26,000	
2003 - Budget	\$24,000	
2004 - est	\$28,250	
		<u><u>\$28,250</u></u>

Account No. 522.3 - General Liability

<u>YEAR</u>	<u>TOTAL COST</u>	
1996	\$5,261	
1997	\$5,052	
1998	\$4,790	
1999	\$3,878	
2000	\$3,978	
2001	\$10,012	
2002	\$10,546	
2003 - est	\$11,125	
2003 - Budget	\$13,000	
2004 - est	\$12,500	
		<u><u>\$12,500</u></u>

Account No. 522.4 - Automobile

<u>YEAR</u>	<u>TOTAL COST</u>	
1996	\$192	
1997	\$174	
1998	\$179	
1999	\$207	
2000	\$260	
2001	\$245	
2002	\$284	
2003 - est	\$300	
2003 - Budget	\$350	
2004 - est	\$350	
		<u><u>\$350</u></u>

Account No. 522.5 - Crime

<u>YEAR</u>	<u>TOTAL COST</u>	
1996	\$300	
1997	\$249	
1998	\$249	
1999	\$250	
2000	\$250	
2001	\$223	
2002	\$316	
2003 - est	\$225	
2003 - Budget	\$375	
2004 - est	\$325	
		<u><u>\$325</u></u>

APPROVED NMSC 2004 BUDGET

Account No. 522.6 - Boiler

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$4,131
1997	\$4,176
1998	\$4,058
1999	\$4,214
2000	\$4,635
2001	\$2,680
2002	\$2,680
2003 - est	\$2,675
2003 - Budget	\$3,200
2004 - est	\$3,000
	<u><u>\$3,000</u></u>

Account No. 522.7 - Worker's Compensation

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$7,187
1997	\$3,007
1998	\$3,251
1999	\$2,883
2000	\$2,557
2001	\$2,642
2002	\$3,588
2003 - est	\$5,000
2003 - Budget	\$4,300
2004 - est	\$4,900
	<u><u>\$4,900</u></u>

Account No. 522.8 - Umbrella Liability

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$1,257
1997	\$1,303
1998	\$1,300
1999	\$1,300
2000	\$1,400
2001	\$1,970
2002	\$3,026
2003 - est	\$3,200
2003 - Budget	\$3,500
2004 - est	\$3,500
	<u><u>\$3,500</u></u>

APPROVED NMSC 2004 BUDGET

Account No. 522.9 - Public Officials

<u>YEAR</u>	<u>TOTAL COST</u>	
1996	\$5,440	
1997	\$5,420	
1998	\$5,695	
1999	\$5,695	
2000	\$6,176	
2001	\$6,000	
2002	\$6,600	
2003 - est	\$7,200	
2003 - Budget	\$7,500	
2004 - est	\$7,600	
		<u>\$7,600</u>
TOTAL INSURANCE (accts 522.1-522.9)		<u><u>\$61,825</u></u>

Account No. 530 - UTILITIES

Account No 531 - Electricity

<u>YEAR</u>	<u>TOTAL KWHr</u>	<u>COST \$/KWHr</u>	<u>TOTAL COST</u>
1996	4,311,100	\$0.039	\$169,448
1997	4,796,010	\$0.040	\$189,652
1998	4,532,470	\$0.041	\$186,998
1999	5,513,255	\$0.039	\$216,676
2000	5,553,378	\$0.041	\$225,397
2001	7,846,789	\$0.041	\$318,734
2002	6,776,883	\$0.044	\$298,832
2003 - est	8,250,000	\$0.047	\$385,000
2003 - Budget	5,750,000	\$0.049	\$281,750
2004 - est	8,400,000	\$0.050	\$420,000
			<u>\$420,000</u>

Account No 532 - Water & Fire Protection

<u>YEAR</u>	<u>GALLONS (1000's)</u>	<u>UNIT COST \$/1000</u>	<u>TOTAL COST</u>
**1996	3,795	\$2.116	\$8,030
** 1997	5,557	\$1.321	\$7,341
** 1998	4,009	\$2.069	\$8,295
** 1999	4,408	\$2.117	\$9,330
** 2000	5,020	\$1.962	\$9,847
** 2001	3,954	\$2.270	\$8,976
** 2002	2,169	\$4.614	\$10,008
** 2003 - est	2,600	\$4.115	\$10,700
** 2003 - Budget	2,500	\$4.800	\$12,000
** 2004 - est	2,600	\$4.615	\$12,000
			<u>\$12,000</u>

** - Includes fire protection charges from the City of Menasha.

APPROVED NMSC 2004 BUDGET

Account No 534 - Natural Gas

YEAR	THERMS	UNIT COST \$/THERM	TOTAL COST
1996	110,606	\$0.373	\$41,253
1997	86,979	\$0.582	\$50,640
1998	116,764	\$0.377	\$43,982
1999	106,392	\$0.444	\$47,221
2000	183,309	\$0.534	\$97,942
2001	239,482	\$0.678	\$162,268
2002	219,767	\$0.503	\$110,643
2003 - est	142,600	\$0.693	\$98,800
2003 - Budget	200,000	\$0.525	\$105,000
2004 - est	150,000	\$0.800	\$120,000
			<u>\$120,000</u>

TOTAL UTILITIES (accts. 531 - 534) \$552,000

Account No 536 - Industrial Metering and Sampling

It is anticipated that charges to this account will result from out-of-pocket expenses such as outside laboratory fees, charts, and maintenance of metering and sampling stations. Other in-house expenses are included in other operating accounts such as: Contract Management, transportation, laboratory supplies, etc.

Laboratory fees, supplies and maintenance:

YEAR	TOTAL COST
1996	\$4,296
1997	\$4,465
1998	\$3,847
1999	\$4,060
2000	\$5,072
2001	\$5,566
2002	\$3,844
2003 - est	\$4,500
2003 - Budget	\$5,000
2004 - est	\$5,000
	<u>\$5,000</u>

APPROVED NMSC 2004 BUDGET

ACCOUNT No. 545 - SLUDGE DISPOSAL

Account No 546 - Sludge Haul & Dispose

YEAR	VOLUME TONS	UNIT COST \$/TON	TOTAL COST
1996	13,684	\$15.91	\$217,711
1997	12,060	\$19.82	\$239,068
1998	11,397	\$16.76	\$191,062
1999	13,736	\$16.58	\$227,811
2000	14,006	\$17.41	\$243,888
2001	13,799	\$17.15	\$236,685
2002	11,806	\$13.71	\$161,815
2003 - est	12,750	\$13.73	\$175,000
2003 - Budget	12,500	\$13.91	\$173,875
2004 - est	12,750	\$14.04	\$179,000
			<u>\$179,000</u>

Account No 547 - Sludge Building

YEAR	TOTAL COST
1996	\$168,801
1997	\$171,767
1998	\$175,498
1999	\$168,822
2000	\$175,480
2001	\$132,443
2002	\$10,284
2003 - est	\$10,000
2003 - Budget	\$9,750
2004 - est	\$11,000
	<u>\$11,000</u>

TOTAL SLUDGE DISPOSAL (Accts. 546 - 547) \$190,000

Account No. 550 - Chemicals

Account No 551 - Ferric Chloride

YEAR	WEIGHT DRY TON	UNIT COST \$/DRY TON	TOTAL COST
1993 - 1998	0.00		\$0
1999			\$8
2000	8.34	\$322	\$2,683
2001			\$3,258
2002	GALS		\$0
2003 - est	12,126	\$0.21	\$2,600
2003 - Budget	0	\$0	\$0
2004 - est	12,150	\$0.23	\$2,800
			<u>\$2,800</u>

APPROVED NMSC 2004 BUDGET

Account No 552 - Polymer

YEAR	LBS.	UNIT COST	
		\$/LB	COST
1996	27,200	\$1.77	\$48,185
1997	25,000	\$1.66	\$41,513
1998	27,725	\$1.64	\$45,566
1999	35,750	\$1.61	\$57,455
2000	42,200	\$1.60	\$67,395
2001	34,400	\$1.66	\$57,072
2002	29,700	\$1.52	\$45,173
2003 - est	32,000	\$1.66	\$53,000
2003 - Budget	36,000	\$1.58	\$57,000
2004 - est	35,000	\$1.61	\$56,350
			<u>\$56,350</u>

Account No 553 - Sodium Bisulfite

YEAR	LBS	UNIT COST	
		\$/LBS	COST
1996	50,400	\$0.168	\$8,459
1997	81,600	\$0.189	\$15,386
1998	98,400	\$0.192	\$18,941
1999	60,590	\$0.188	\$11,395
2000	103,200	\$0.149	\$15,330
2001	79,160	\$0.222	\$17,540
2002	7,661	\$1.634	\$12,520 /GAL
2003 - est/GAL	8,375	\$1.791	\$15,000 /GAL
2003 - Budget	10,000	\$1.600	\$16,000
2004 - est	8,500	\$1.882	\$16,000
			<u>\$16,000</u>

Account No 554 - Chlorine

YEAR	WEIGHT (LBS)	UNIT COST		TOTAL COST
		\$/TON		
1996	144,000	\$441		\$31,755
1997	114,000	\$457		\$26,052
1998	102,000	\$470		\$23,970
1999	114,000	\$430		\$24,510
2000	34,018	\$336		\$5,714
2001	0	\$0		\$0
2002	0	\$0		\$0
liquid 2003 - est - GALS.	4,626	\$0.67		\$3,100
liquid 2003 - Budget-GALS	0	ERR		\$0
liquid 2004 - est - GALS.	0	ERR		\$0
				<u>\$0</u>

Account No 555 - Salt

YEAR	TONS	UNIT COST		TOTAL COST
		\$/ton		
1998	0	\$0		\$0
1999	0	\$0		\$0
2000	262.47	\$62.57		\$16,424
2001	206.88	\$65.60		\$13,572
2002	234.30	\$67.38		\$15,787
2003 - est	305	\$72.13		\$22,000
2003 - Budget	275	\$72.73		\$20,000
2004 - est	265	\$75.47		\$20,000
				<u>\$20,000</u>

APPROVED NMSC 2004 BUDGET

Account No 556 - Aluminum Sulfate (Ferrous Sulfate)

YEAR	DRY TONS	UNIT COST \$/dry ton	TOTAL COST
1996	47	\$100	\$4,692
1997	84	\$104	\$8,707
1998	78	\$104	\$8,073
1999	8-LOADS	\$1/load	\$8
2000	6-LOADS	\$523/load	\$2,096
2001	100	\$111	\$11,061
2002	203	\$130	\$26,295
2003 - est	180	\$129	\$23,250
2003 - Budget	125	\$130	\$16,250
2004 - est	200	\$135	\$26,900
			<u>\$26,900</u>

Account No 557 - Miscellaneous Chemicals

YEAR	CHEMICALS	TOTAL COST
1996		\$3,426
1997		\$143
1998		\$0
1999		\$0
2000		\$0
2001		\$301
2002		\$535
2003 - est		\$622
2003 - Budget		\$500
2004 - est		\$500
		<u>\$500</u>

Account No 558 - Odor Control Chemical

YEAR	GALS	\$/GAL	COST
1996	45	\$247	\$11,130
1997	15	\$473	\$7,096
1998	45	\$506	\$22,753
1999	70	\$250	\$17,519
2000	10	\$360	\$3,600
2001	0	\$0	\$0
2002	0	\$0	\$0
2003 - est	0	\$0	\$0
2003 - Budget	0	\$0	\$0
2004 - est	0	\$0	\$0
			<u>\$0</u>

APPROVED NMSC 2004 BUDGET

Account No 559 - Carbon (for Methane Gas)

YEAR	TONS'	\$/TON	COST
2002	0	ERR	\$0
2003 - est	0	\$0	\$0
2003 - Budget	0	\$0	\$0
2004 - est	0	\$0	\$7,500
			<u>\$7,500</u>

TOTAL CHEMICALS (Accts. 551 - 558) \$130,050

Account No 560 - Sewerage

This account, under the general category of Repairs and Maintenance estimates costs for maintenance which are somewhat predictable and for repairs which are usually unpredictable.

Account No 561 - Pre-Primary Treatment

YEAR	TOTAL COST
1996	\$29,169
1997	\$10,228
1998	\$6,318
1999	\$6,549
2000	\$6,120
2001	\$7,340
2002	\$8,872
2003 - est	\$7,000
2003 - Budget	\$8,000
2004 - est	\$8,000
	<u>\$8,000</u>

Account No 562 - Primary Treatment

YEAR	TOTAL COST
1996	\$2,286
1997	\$1,997
1998	\$2,291
1999	\$2,252
2000	\$295
2001	\$1,710
2002	\$339
2003 - est	\$4,000
2003 - Budget	\$2,500
2004 - est	\$3,000
	<u>\$3,000</u>

APPROVED NMSC 2004 BUDGET

Account No 563 - Secondary Treatment

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$6,713
1997	\$8,365
1998	\$12,228
1999	\$3,695
2000	\$940
2001	\$5,158
2002	\$23,238
2003 - est	\$2,000
2003 - Budget	\$15,000
2004 - est	\$8,500
	<u><u>\$8,500</u></u>

Account No 564 - Outfall

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$1,854
1997	\$338
1998	\$2,383
1999	\$691
2000	\$817
2001	\$1,498
2002	\$1,268
2003 - est	\$4,500
2003 - Budget	\$2,000
2004 - est	\$2,000
	<u><u>\$2,000</u></u>

Account No 565 - Sludge Storage/Odor Control System

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$210
1997	\$104
1998	\$0
1999	\$0
2000	\$0
2001	\$0
2002	\$960
2003 - est	\$500
2003 - Budget	\$1,750
2004 - est	\$1,750
	<u><u>\$1,750</u></u>

APPROVED NMSC 2004 BUDGET

Account No 566 - Filter Belt Press

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$15,761
1997	\$16,942
1998	\$7,430
1999	\$6,799
2000	\$1,877
2001	\$10,719
2002	\$10,407
2003 - est	\$13,000
2003 - Budget	\$10,000
2004 - est	\$12,000
	<u>\$12,000</u>

Account No 567 - Instrumentation

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$3,440
1997	\$2,417
1998	\$4,365
1999	\$984
2000	\$4,342
2001	\$6,595
2002	\$6,167
2003 - est	\$4,500
2003 - Budget	\$7,000
2004 - est	\$6,500
	<u>\$6,500</u>

Account No 568 - Digestors

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$1,721
1997	\$5,764
1998	\$5,655
1999	\$4,755
2000	\$2,372
2001	\$3,101
2002	\$5,618
2003 - est	\$3,000
2003 - Budget	\$4,000
2004 - est	\$4,000
	<u>\$4,000</u>

APPROVED NMSC 2004 BUDGET

Account No 569 - Gravity Belt Thickeners

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$3,675
1997	\$2,706
1998	\$1,862
1999	\$0
2000	\$0
2001	\$0
2002	\$1,170
2003 - est	\$2,000
2003 - Budget	\$3,500
2004 - est	\$3,000
	<u><u>\$3,000</u></u>

Account No 570 - Samplers

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$1,490
1997	\$1,618
1998	\$2,060
1999	\$618
2000	\$0
2001	\$271
2002	\$40
2003 - est	\$1,000
2003 - Budget	\$2,000
2004 - est	\$2,000
	<u><u>\$2,000</u></u>

TOTAL SEWERAGE (Accts. 561 - 570)

\$50,750

Account No. 591 - Office Supplies

Account No. 591.1 - General Supplies

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$2,356
1997	\$3,365
1998	\$3,990
1999	\$2,944
2000	\$2,943
2001	\$2,680
2002	\$3,772
2003 - est	\$3,000
2003 - Budget	\$3,300
2004 - est	\$3,300
	<u><u>\$3,300</u></u>

APPROVED NMSC 2004 BUDGET

Account No 591.2 - Maintenance/Agreements

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$1,051
1997	\$1,984
1998	\$2,963
1999	\$3,422
2000	\$3,516
2001	\$3,306
2002	\$2,353
2003 - est	\$5,500
2003 - Budget	\$4,000
2004 - est	\$5,250
	<u><u>\$5,250</u></u>

Account No 591.3 - Computer Supplies

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$3,531
1997	\$3,476
1998	\$3,515
1999	\$2,530
2000	\$2,128
2001	\$1,652
2002	\$3,170
2003 - est	\$2,500
2003 - Budget	\$3,500
2004 - est	\$3,000
	<u><u>\$3,000</u></u>

Account No 591.4 - Copier Supplies

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$2,551
1997	\$2,078
1998	\$1,631
1999	\$290
2000	\$340
2001	\$680
2002	\$340
2003 - est	\$750
2003 - Budget	\$900
2004 - est	\$1,000
	<u><u>\$1,000</u></u>

TOTAL OFFICE SUPPLIES (accts 591.1-591.4)

\$12,550

Account No 592 - Laboratory Supplies

Account No 592.1 - Chemicals

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$2,531
1997	\$2,864
1998	\$2,728
1999	\$5,061
2000	\$2,670
2001	\$3,816
2002	\$4,536
2003 - est	\$3,750
2003 - Budget	\$4,000
2004 - est	\$4,000
	<u><u>\$4,000</u></u>

Account No 592.2 - Plastic/Glassware

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$918
1997	\$134
1998	\$814
1999	\$555
2000	\$111
2001	\$254
2002	\$328
2003 - est	\$400
2003 - Budget	\$1,000
2004 - est	\$1,000
	<u><u>\$1,000</u></u>

Account No 592.3 - Filter Papers

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$2,417
1997	\$1,375
1998	\$1,516
1999	\$2,040
2000	\$2,134
2001	\$1,398
2002	\$1,648
2003 - est	\$2,400
2003 - Budget	\$2,400
2004 - est	\$2,500
	<u><u>\$2,500</u></u>

APPROVED NMSC 2004 BUDGET

Account No 592.4 - Minor Instruments

<u>YEAR</u>	<u>TOTAL COST</u>	
1996	\$1,469	
1997	\$1,445	
1998	\$1,113	
1999	\$3,316	
2000	\$653	
2001	\$675	
2002	\$1,600	
2003 - est	\$2,000	
2003 - Budget	\$2,000	
2004 - est	\$2,000	
		<u><u>\$2,000</u></u>

Account No 592.5 - Other Misc

<u>YEAR</u>	<u>TOTAL COST</u>	
1996	\$2,550	
1997	\$769	
1998	\$1,019	
1999	\$1,925	
2000	\$2,847	
2001	\$1,711	
2002	\$3,019	
2003 - est	\$1,500	
2003 - Budget	\$3,500	
2004 - est	\$2,750	
		<u><u>\$2,750</u></u>

TOTAL LABORATORY SUPPLIES (accts 592.1-592.5)

\$12,250

Account No. 593 - Transportation

Account No. 593.1 - Truck Lease

<u>YEAR</u>	<u>TOTAL COST</u>	
1996	\$4,756	
1997	\$4,955	
1998	\$4,802	
1999	\$4,703	
2000	\$5,074	
2001	\$4,387	
2002	\$4,764	
2003 - est	\$5,600	
2003 - Budget	\$5,000	
2004 - est	\$5,500	
		<u><u>\$5,500</u></u>

APPROVED NMSC 2004 BUDGET

Account No. 593.2 - Truck Repairs

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$0
1997	\$0
1998	\$0
1999	\$0
2000	\$0
2001	\$0
2002	\$0
2003 - est	\$0
2003 - Budget	\$0
2004 - est	\$0
	<u><u>\$0</u></u>

Account No. 593.3 - Gas Mileage Reimb

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$37
1997	\$178
1998	\$59
1999	\$59
2000	\$44
2001	\$76
2002	\$190
2003 - est	\$100
2003 - Budget	\$150
2004 - est	\$150
	<u><u>\$150</u></u>

TOTAL TRANSPORTATION (accts 593.1-593.3) \$5,650

Account No. 594 - Electrical Supplies

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$4,993
1997	\$4,618
1998	\$5,291
1999	\$7,974
2000	\$3,304
2001	\$5,057
2002	\$5,178
2003 - est	\$6,000
2003 - Budget	\$6,000
2004 - est	\$6,000
	<u><u>\$6,000</u></u>

APPROVED NMSC 2004 BUDGET

Account No 595 - Personnel Supplies

Account No 595.1 - Office

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$428
1997	\$374
1998	\$455
1999	\$299
2000	\$423
2001	\$365
2002	\$610
2003 - est	\$1,500
2003 - Budget	\$1,800
2004 - est	\$1,800
	<u><u>\$1,800</u></u>

Account No 595.2 - Plant/Personnel/Safety

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$5,658
1997	\$11,072
1998	\$5,705
1999	\$8,665
2000	\$4,814
2001	\$5,651
2002	\$4,220
2003 - est	\$8,000
2003 - Budget	\$9,000
2004 - est	\$9,000
	<u><u>\$9,000</u></u>

TOTAL PERSONNEL SUPPLIES (accts 595.1-595.2)

\$10,800

Account No 596 - Cleaning Supplies

Account No 596.1 - Office Cleaning

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$0
1997	\$0
1998	\$0
1999	\$2,360
2000	\$0
2001	\$0
2002	\$0
2003 - est	\$2,160
2003 - Budget	\$2,500
2004 - est	\$0
	<u><u>\$0</u></u>

APPROVED NMSC 2004 BUDGET

Account No 596.2 - Towel/Rug Service

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$1,169
1997	\$1,192
1998	\$1,217
1999	\$1,290
2000	\$1,390
2001	\$1,313
2002	\$1,341
2003 - est	\$1,500
2003 - Budget	\$1,400
2004 - est	\$1,500
	<u><u>\$1,500</u></u>

Account No 596.3 - Cleaning Supplies, Hand Towels, Other Misc

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$2,002
1997	\$2,885
1998	\$2,190
1999	\$2,428
2000	\$1,910
2001	\$2,530
2002	\$3,219
2003 - est	\$3,000
2003 - Budget	\$3,000
2004 - est	\$3,000
	<u><u>\$3,000</u></u>

TOTAL CLEANING SUPPLIES (accts 596.1-596.3) \$4,500

Account No 597 - Physical Plant Repairs/Maintenance

Account No 597.1 - Lawn Maintenance

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$4,875
1997	\$3,399
1998	\$3,262
1999	\$3,931
2000	\$1,394
2001	\$2,126
2002	\$3,080
2003 - est	\$5,500
2003 - Budget	\$4,500
2004 - est	\$5,000
	<u><u>\$5,000</u></u>

APPROVED NMSC 2004 BUDGET

Account No 597.2 - Snow Removal

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$1,700
1997	\$1,294
1998	\$1,227
1999	\$803
2000	\$1,550
2001	\$457
2002	\$1,676
2003 - est	\$1,500
2003 - Budget	\$2,000
2004 - est	\$2,000
	<u><u>\$2,000</u></u>

Account No 597.3 - Building Repairs, Painting, Refuse Collection, Other Misc

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$6,635
1997	\$14,556
1998	\$28,091
1999	\$17,695
2000	\$12,744
2001	\$17,696
2002	\$16,133
2003 - est	\$14,000
2003 - Budget	\$18,000
2004 - est	\$18,000
	<u><u>\$18,000</u></u>

TOTAL PHYSICAL PLANT REPAIRS(accts 597.1-597.3) \$25,000

Account No 598 - Hardware Supplies

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$4,632
1997	\$5,501
1998	\$2,602
1999	\$6,276
2000	\$4,868
2001	\$7,069
2002	\$3,745
2003 - est	\$3,000
2003 - Budget	\$6,000
2004 - est	\$6,000
	<u><u>\$6,000</u></u>

APPROVED NMSC 2004 BUDGET

Account No 599 - Shop Supplies

Account No 599.1 - Tools

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$2,276
1997	\$3,476
1998	\$4,964
1999	\$1,899
2000	\$3,145
2001	\$2,397
2002	\$5,976
2003 - est	\$4,500
2003 - Budget	\$4,000
2004 - est	\$4,000
	<u><u>\$4,000</u></u>

Account No 599.2 - Other Misc

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$2,745
1997	\$1,057
1998	\$4,208
1999	\$1,124
2000	\$1,947
2001	\$4,595
2002	\$923
2003 - est	\$3,200
2003 - Budget	\$3,000
2004 - est	\$3,000
	<u><u>\$3,000</u></u>

TOTAL SHOP SUPPLIES(accts 599.1-599.2)

\$7,000

Account No 600 - Lubricants

<u>YEAR</u>	<u>TOTAL COST</u>
1996	\$7,341
1997	\$6,019
1998	\$4,602
1999	\$4,267
2000	\$8,424
2001	\$6,282
2002	\$9,542
2003 - est	\$12,500
2003 - Budget	\$9,000
2004 - est	\$10,000
	<u><u>\$10,000</u></u>

2004 ESTIMATED MISCELLANEOUS REVENUES

	Est-2003	Est 2004	
Industrial Testing Reimbursement	\$7,500	\$8,500	
Industrial Administrative Fees	\$4,500	\$6,000	
Interest Earned on O & M Funds	\$25	\$100	
MCO Revenue Sharing	\$25,000	\$24,000	
WPPI Standby Service/Green Power	\$100,000	\$100,000	
<i>Total Estimated 2004 Miscellaneous Revenues</i>			<u><u>\$138,600</u></u>

CAPITAL PROJECTS

The 2004 capital projects budget will consist of the following items:

2/1/2003 \$2,800,000 REFUNDING REVENUE BONDS SERIES 2003A :

(11 mos accrual due on 12/1/2004 + 1 mos accrual due on 12/1/2005)

	INTEREST payments		\$54,588
	PRINCIPAL due	\$445,834	
DEDUCT:	Current Surplus Funds on Hand	<u>\$0</u>	
	Net Principal due from Users		\$445,834

12/1/93 Advance Refunding Issue:

(11 mos accrual due on 12/1/2004 + 1 mos accrual due on 12/1/2005)

	INTEREST payments		\$0
	PRINCIPAL due		\$0

9/1/2003 \$5,025,000 REVENUE BONDS SERIES 2003B :

(11 mos accrual due on 12/1/2004 + 1 mos accrual due on 12/1/2005)

	INTEREST payments		\$181,944
	PRINCIPAL due		\$48,333

2000 BOND ANTICIPATION NOTES

(11 mos accrual due on 12/1/2004 + 1 mos accrual due on 12/1/2005)

	INTEREST payments		\$0
	PRINCIPAL due		\$0

The total Capital Project Budget for 2004 will be:

\$730,699

2003 REPLACEMENT FUND

YEAR	\$'s RECEIVED FROM USERS	CUMULATIVE TOTAL + CURRENT YEAR RECEIPTS	INTEREST EARNED ON CUMULATIVE	TOTAL CUMULATIVE + INTEREST	PAYMENTS MADE FROM FUND	YEAR-END FUND BALANCE	PROJECTED BALANCE NEEDED @ 6.75%
1987	\$206,228	\$206,228	\$6,443	\$212,671	\$0	\$212,671	\$213,179
1988	\$206,228	\$418,899	\$22,799	\$441,698	\$43,661	\$398,037	\$440,747
1989	\$206,228	\$604,265	\$42,139	\$646,404	\$57,994	\$587,014	\$683,677
1990	\$206,228	\$793,242	\$59,768	\$853,010	\$32,206	\$820,804	\$943,004
1991	\$206,228	\$1,027,032	\$64,376	\$1,091,408	\$51,056	\$1,040,352	\$1,215,878
1992	\$219,945	\$1,260,297	\$55,645	\$1,315,942	\$62,541	\$1,253,401	\$1,525,309
1993	\$219,945	\$1,473,346	\$48,640	\$1,521,986	\$94,772	\$1,427,214	\$1,840,952
1994	\$219,945	\$1,628,846	\$69,396	\$1,698,242	\$66,505	\$1,631,737	\$2,192,050
1995	\$219,945	\$1,828,216	\$107,783	\$1,935,999	\$121,208	\$1,814,791	\$2,565,858
1996	\$219,949	\$2,034,740	\$121,794	\$2,156,534	\$156,923	\$1,999,611	\$2,588,965
1997	\$219,946	\$2,219,557	\$112,686	\$2,332,243	\$630,302	\$1,701,941	\$2,987,588
1998	\$219,945	\$1,921,886	\$106,129	\$2,028,015	\$277,002	\$1,751,013	\$3,412,130
1999	\$219,942	\$1,970,955	\$81,258	\$2,052,213	\$528,225	\$1,523,988	\$3,864,341
2000	\$219,945	\$1,743,933	\$93,846	\$1,837,779	\$475,730	\$1,362,049	\$4,346,087
2001	\$219,945	\$1,581,994	\$69,628	\$1,651,622	\$252,350	\$1,399,272	\$3,082,464
2002	\$219,945	\$1,619,217	\$45,333	\$1,664,550	\$137,267	\$1,527,283	\$3,509,456
2003	\$219,945	\$1,747,228-est	\$55,000-est	\$1,802,228-est	\$250,000-est	\$1,552,228-est	\$3,964,283
2004	\$219,945	\$1,772,173-est	\$55,000-est	\$1,827,173-est	\$250,000-est	\$1,577,173-est	\$4,448,821
2005							\$4,965,078
2006					\$4,865,229 (est)		\$320,719

The Replacement Fund is established to cover expenditures for replacement of mechanical equipment, accessories, and appertenances necessary to maintain the plant design capacity and performance for the life of the treatment works (20 years). Replacement costs are calculated by allocating the cost of each piece of replaceable equipment to flow, BOD, and Suspended Solids; assigning a service life to each piece of equipment; and obtaining an annual cost for replacement applying a sinking fund factor of 6.75% per year. The annuities when invested and reinvested each year at 6.75%, will yield the necessary replacement sum at the anticipated end of the service life for the equipment to be replaced. This Replacement Fund is mandated by Federal/State regulations.

In 1992, additional funds (\$13,717/yr) were added to cover the cost of replacement for equipment installed in 1991 at the wastewater treatment facility. These items include: 1500 KW emergency generator, submersable pump, capacitors, and softstarts. These items currently are not required to be added into the Replacement Fund for State/Federal requirements.

2003 DEPRECIATION FUND

YEAR	\$'s RECEIVED FROM USERS	CUMULATIVE TOTAL + CURRENT YEAR RECEIPTS	INTEREST EARNED ON CUMULATIVE	TOTAL CUMULATIVE + INTEREST	PAYMENTS MADE FROM FUND	YEAR-END FUND BALANCE
1996	\$0	\$0	\$0	\$0	\$0	\$0
1997	\$135,200	\$135,200	\$2,969	\$138,169	\$0	\$138,169
1998	\$135,200	\$273,369	\$10,236	\$283,605	\$0	\$282,635
1999	\$135,200	\$417,835	\$15,136	\$432,973	\$98,732	\$334,241
2000	\$135,200	\$469,441	\$21,847	\$491,288	\$75,744	\$415,544
2001	\$135,200	\$550,744	\$18,526	\$569,270	\$48,617	\$520,653
2002	\$135,200	\$655,853	\$8,306	\$664,159	\$213,501	\$450,658
2003	\$176,250	\$626,908-est	\$8,000-est	\$634,908-est	\$65,000-est	\$569,908-est
2004	\$176,250	\$746,158-est	\$9,000-est	\$755,158-est	\$300,000-est	\$455,158-est
2005						
2006						

The Depreciation Fund was established in 1997 to cover expenditures for the replacement of mechanical equipment not covered under the Replacement Fund; for the maintenance and/or repair of current structures that deteriorate over time; and for the modifications to structures and/or equipment that will benefit the wastewater treatment plants operating efficiency.

In 2003, additional funding (\$41,050/yr) was added to cover the cost of depreciation for equipment installed at the wastewater treatment facility with the completion of the new clarifier, aeration system, blower building, and odor control unit.

APPROVED NMSC 2004 BUDGET

ESTIMATED REVENUES BY INDIVIDUAL USERS

(Based on loadings from August 2002 - July 2003)

CITY OF NEENAH:

EST 2003 LOADINGS

FLOW	1734.92 MG
BOD	2,886,448 LBS
SS	3,016,002 LBS

O & M - CHARGES

FLOW	\$245,681
BOD	\$502,183
SS	\$242,434

TOTAL-O & M \$990,298

REPLACEMENT FUND

FLOW	\$20,510
BOD	\$51,237
SS	\$26,510

TOTAL-REPLACEMENT \$98,256

DEPRECIATION FUND

FLOW	\$14,303
BOD	\$44,964
SS	\$19,017

TOTAL-DEPRECIATION \$78,284

CAPITAL CHARGES

INTERCEPTER	\$0
FLOW	\$86,632
BOD	\$140,399
SS	\$72,804

TOTAL-CAPITAL \$299,834

TOTAL NEENAH CHARGES \$1,466,672

APPROVED NMSC 2004 BUDGET

CITY OF MENASHA:

EST 2003 LOADINGS

FLOW	890.30 MG
BOD	1,052,820 LBS
SS	2,560,210 LBS

O & M - CHARGES

FLOW	\$126,075
BOD	\$183,169
SS	\$205,797

TOTAL-O & M \$515,040

REPLACEMENT CHARGES

FLOW	\$10,525
BOD	\$18,688
SS	\$22,503

TOTAL-REPLACEMENT \$51,717

DEPRECIATION CHARGES

FLOW	\$7,340
BOD	\$16,400
SS	\$16,143

TOTAL-DEPRECIATION \$39,883

CAPITAL CHARGES

INTERCEPTOR	\$36,751
FLOW	\$44,456
BOD	\$51,210
SS	\$61,801

TOTAL-CAPITAL \$194,218

TOTAL MENASHA CHARGES	<u><u>\$800,859</u></u>
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TOWN OF NEENAH S.D. 2

EST 2003 LOADINGS

FLOW	41.51 MG
BOD	52,316 LBS
SS	70,035 LBS

O & M - CHARGES

FLOW	\$5,878
BOD	\$9,102
SS	\$5,630

TOTAL-O & M \$20,610

REPLACEMENT CHARGES

FLOW	\$491
BOD	\$929
SS	\$616

TOTAL-REPLACEMENT \$2,035

DEPRECIATION CHARGES

FLOW	\$342
BOD	\$815
SS	\$442

TOTAL-DEPRECIATION \$1,599

CAPITAL CHARGES

INTERCEPTER	\$0
FLOW	\$2,073
BOD	\$2,545
SS	\$1,691

TOTAL-CAPITAL \$6,308

TOTAL TOWN NEENAH CHARGES \$30,551

TOWN OF MENASHA UTILITY DISTRICT

EST 2003 LOADINGS

FLOW	538.55 MG
BOD	717,776 LBS
SS	940,817 LBS

O & M - CHARGES

FLOW	\$76,264
BOD	\$124,878
SS	\$75,625

TOTAL-O & M \$276,767

REPLACEMENT CHARGES

FLOW	\$6,367
BOD	\$12,741
SS	\$8,269

TOTAL-REPLACEMENT \$27,377

DEPRECIATION CHARGES

FLOW	\$4,440
BOD	\$11,181
SS	\$5,932

TOTAL-DEPRECIATION \$21,553

CAPITAL CHARGES

INTERCEPTER	\$43,820
FLOW	\$26,892
BOD	\$34,913
SS	\$22,710

TOTAL-CAPITAL \$128,336

TOTAL T.M.U.D. CHARGES \$454,034

APPROVED NMSC 2004 BUDGET

WAVERLY SANITARY DISTRICT:

EST 2003 LOADINGS

FLOW	80.74 MG
BOD	136,765 LBS
SS	104,516 LBS

O & M - CHARGES

FLOW	\$11,434
BOD	\$23,794
SS	\$8,401

TOTAL-O & M \$43,629

REPLACEMENT CHARGES

FLOW	\$954
BOD	\$2,428
SS	\$919

TOTAL-REPLACEMENT \$4,301

DEPRECIATION CHARGES

FLOW	\$666
BOD	\$2,130
SS	\$659

TOTAL-DEPRECIATION \$3,455

CAPITAL CHARGES

INTERCEPTER	\$4,500
FLOW	\$4,032
BOD	\$6,652
SS	\$2,523

TOTAL-CAPITAL \$17,707

TOTAL WAVERLY S.D. CHARGES \$69,092

MEAD CORP/GILBERT PAPER COMPANY:

EST 2003 LOADINGS

FLOW	0.00 MG
BOD	0 LBS
SS	0 LBS

O & M - CHARGES

FLOW	\$0
BOD	\$0
SS	\$0

TOTAL-O & M \$0

REPLACEMENT CHARGES

FLOW	\$0
BOD	\$0
SS	\$0

TOTAL-REPLACEMENT \$0

DEPRECIATION CHARGES

FLOW	\$0
BOD	\$0
SS	\$0

TOTAL-DEPRECIATION \$0

CAPITAL CHARGES

INTERCEPTER	\$0
FLOW	\$10,788
BOD	\$26,005
SS	\$12,422

TOTAL-CAPITAL \$49,215

TOTAL MEAD/GILBERT PAPER CHARGES \$49,215

APPROVED NMSC 2004 BUDGET

SONOCO/U.S. MILLS:

EST 2003 LOADINGS

FLOW	74.07 MG
BOD	1,927,860 LBS
SS	132,203 LBS

O & M - CHARGES

FLOW	\$10,489
BOD	\$335,408
SS	\$10,627

TOTAL-O & M \$356,524

REPLACEMENT CHARGES

FLOW	\$876
BOD	\$34,221
SS	\$1,162

TOTAL-REPLACEMENT \$36,259

DEPRECIATION CHARGES

FLOW	\$611
BOD	\$30,031
SS	\$834

TOTAL-DEPRECIATION \$31,476

CAPITAL CHARGES

INTERCEPTER	\$0
FLOW	\$1,061
BOD	\$31,521
SS	\$2,499

TOTAL-CAPITAL \$35,081

TOTAL SONOCO/U.S.MILLS CHARGES \$459,339

APPROVED NMSC 2004 BUDGET

TOTALS:

<u>EST 2003</u>	<u>LOADINGS</u>		
	FLOW	3360.09 MG	
	BOD	6,773,985 LBS	
	SS	6,823,783 LBS	
	<u>O & M - CHARGES</u>		
	FLOW	\$475,820	
	BOD	\$1,178,535	
	SS	\$548,514	
TOTAL-O & M			\$2,202,868
	<u>REPLACEMENT CHARGES</u>		
	FLOW	\$39,722	
	BOD	\$120,244	
	SS	\$59,979	
TOTAL-REPLACEMENT			\$219,945
	<u>DEPRECIATION CHARGES</u>		
	FLOW	\$27,701	
	BOD	\$105,522	
	SS	\$43,027	
TOTAL-DEPRECIATION			\$176,250
	<u>CAPITAL CHARGES</u>		
	INTERCEPTER	\$85,072	
	FLOW	\$175,933	
	BOD	\$293,244	
	SS	\$176,450	
TOTAL-CAPITAL			\$730,699
	TOTAL CHARGES		<u><u>\$3,329,762</u></u>